



Policy and Resources Committee

Date: THURSDAY, 20 JANUARY 2022

Time: 1.45 pm

Venue: INFORMAL HYBRID PUBLIC MEETING (ACCESSIBLE REMOTELY)

Members:

Deputy Catherine McGuinness (Chair)	The Rt Hon. The Lord Mayor Vincent Thomas Keaveny (Ex-Officio Member)
Christopher Hayward (Deputy Chairman)	Alderman Ian Luder
Deputy Keith Bottomley (Vice-Chairman)	Alderman & Sheriff Nicholas Lyons
Deputy Tom Sleigh (Vice-Chair)	Jeremy Mayhew
Rehana Ameer	Andrew McMurtrie
Nicholas Bensted-Smith (Ex-Officio Member)	Wendy Mead
Tijs Broeke	Deputy Andrien Meyers
Mary Durcan	Deputy Brian Mooney (Chief Commoner) (Ex-Officio Member)
Anne Fairweather	Deputy Alastair Moss (Ex-Officio Member)
Marianne Fredericks	Ruby Sayed (Ex-Officio Member)
Tracey Graham (Ex-Officio Member)	Alderman Baroness Scotland (Ex-Officio Member)
Alderman Timothy Hailes	Sir Michael Snyder
Caroline Haines	Deputy James Thomson (Ex-Officio Member)
Deputy Wendy Hyde (Ex-Officio Member)	Mark Wheatley
Deputy Jamie Ingham Clark	Deputy Philip Woodhouse
Shravan Joshi	Alderman Sir David Wootton
Deputy Edward Lord	

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Accessing the virtual public meeting

Members of the public can observe this public meeting at the below link:

<https://youtu.be/PozKEgEwtKg>

This meeting will be a hybrid meeting with participation virtually and from a physical location. Any views reached by the Committee today will have to be considered by the Town Clerk after the meeting in accordance with the Court of Common Council's Covid Approval Procedure who will make a formal decision having considered all relevant matters. This process reflects the current position in respect of the holding of formal Local Authority meetings and the Court of Common Council's decision of 16th December 2021, to recommence hybrid meetings and take formal decisions through a delegation to the Town Clerk and other officers nominated by him after the informal meeting has taken place and the will of the Committee is known in open session. Details of all decisions taken under the Covid Approval Procedure will be available online via the City Corporation's webpages.

A recording of the public meeting will be available via the above link following the end of the public meeting for up to one municipal year. Please note: Online meeting recordings do not constitute the formal minutes of the meeting; minutes are written and are available on the City of London Corporation's website. Recordings may be edited, at the discretion of the proper officer, to remove any inappropriate material.

John Barradell
Town Clerk and Chief Executive

AGENDA

Part 1 - Public Agenda

1. **APOLOGIES**

2. **MEMBERS DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

3. **MINUTES**

To consider minutes as follows:-

- a) To agree the public minutes of the Policy and Resources Committee meeting held on 16 December 2021 (Pages 9 - 20)
- b) To note the draft public minutes of the Resource Allocation Sub-Committee meeting held on 17 December 2021 (Pages 21 - 24)

4. **CAPITAL FUNDING – PRIORITISATION OF 2022/23 ANNUAL CAPITAL BIDS – STAGE 2 FINAL PROPOSALS**

Report of the Chamberlain.

For Decision
(Pages 25 - 38)

5. **DEPARTMENTAL 2021/22 BUDGET ESTIMATES**

Report of the Chamberlain.

For Decision
(Pages 39 - 54)

6. **DRAFT TOWN CLERK'S CORPORATE & MEMBERS SERVICES BUSINESS PLAN FOR 2022/23**

Report of the Town Clerk.

For Decision
(Pages 55 - 64)

7. **DRAFT COMMUNICATIONS TEAM BUSINESS PLAN FOR 2022/23**

Report of the Director of Communications.

For Decision
(Pages 65 - 72)

8. **DRAFT INNOVATION & GROWTH BUSINESS PLAN 2022/23**

Report of the Director of Innovation & Growth.

For Decision
(Pages 73 - 80)

9. **DRAFT REMEMBRANCER'S OFFICE BUSINESS PLAN FOR 2022/23**

Report of the Remembrancer.

For Decision
(Pages 81 - 88)

10. **QUARTER 3 UPDATE ON CLIMATE ACTION**

Report of the Town Clerk.

For Decision
(Pages 89 - 100)

11. **PIF BID - SUMMIT ON IMPACT INVESTING**

Report of the Director of Innovation & Growth.

For Decision
(Pages 101 - 104)

12. **SPONSORSHIP FOR THINK TANK REPORT ON 'LEVELLING UP'**

Report of the Director of Communications.

For Decision
(Pages 105 - 108)

13. **LONDON COUNCILS GRANTS SCHEME**

Report of the Town Clerk.

For Decision
(Pages 109 - 114)

14. **ELECTORAL ENGAGEMENT UPDATE**

Report of the Chief Operating Officer and Acting Deputy Town Clerk.

For Information
(Pages 115 - 124)

15. **COP26 UPDATE**

Report of the Director of Innovation & Growth.

For Information
(Pages 125 - 134)

16. **FRASER IMPLEMENTATION INTERIM UPDATE**

Report of the Director of Innovation & Growth.

For Information
(Pages 135 - 142)

17. **POLICY INITIATIVES FUND AND COMMITTEE CONTINGENCY**

Report of the Chamberlain.

For Information
(Pages 143 - 154)

18. **HOUSING REVENUE ACCOUNT - REVIEW OF 5 YEAR PLAN**

Joint report the Chamberlain and Director of Community and Children's Services (To be read in conjunction with a non-public report at item 25 on the agenda).

For Information
(Pages 155 - 166)

19. **DECISIONS TAKEN UNDER DELEGATED AUTHORITY OR URGENCY POWERS**

Report of the Town Clerk.

For Information
(Pages 167 - 168)

20. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

21. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

22. **EXCLUSION OF THE PUBLIC**

MOTION - That under Section 100(A) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve the likely disclosure of exempt information as defined in Part I of the Schedule 12A of the Local Government Act.

Part 2 - Non-Public Agenda

23. **NON-PUBLIC MINUTES**

To consider non-public minutes of meetings as follows:-

- a) To agree the non-public minutes of the meeting held on 16 December 2021 (Pages 169 - 174)
- b) To note the draft non-public minutes of the Resource Allocation Sub-Committee meeting held on 17 December 2021 (Pages 175 - 176)
- c) To note the draft non public minutes of the Hospitality Working Party meeting held on 23 November 2021 (Pages 177 - 182)

24. **OVERALL FINANCIAL POSITION AND MEDIUM-TERM FINANCIAL PLAN**

Report of the Chamberlain.

For Decision
(Pages 183 - 208)

25. **WATER CHARGE REFUNDS FOR SECURE TENANTS**

Report of the Director of Community and Children's Services (item to be read in conjunction with public report at item 18 on the agenda).

For Decision
(Pages 209 - 228)

26. **GUILDHALL COMPLEX - REFURBISHMENT OPTIONS FOR THE NORTH AND WEST WINGS**

Report of the City Surveyor.

For Decision
(Pages 229 - 254)

27. **CITY FUND - LEADENHALL MARKET COVID 19 FUND BID**

Report of the City Surveyor.

For Decision
(Pages 255 - 260)

28. **DECISIONS TAKEN UNDER DELEGATED AUTHORITY OR URGENCY POWERS**

Report of the Town Clerk.

For Information
(Pages 261 - 264)

29. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

30. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE COMMITTEE AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED.**

Part 3 Confidential Agenda

31. **CONFIDENTIAL MINUTES**

To agree the confidential minutes of the meeting held on 16 December 2021.

For Decision

32. **MARKETS CO-LOCATION PROGRAMME - PROGRESS REPORT AND BUDGET REQUEST**

Joint report of the City Surveyor, Project Governance Director, Chief Operating Officer, Markets Director and Chamberlain.

For Decision

33. **TARGET OPERATING MODEL PROPOSAL - CITY SURVEYOR'S DEPARTMENT (CENTRAL CRIMINAL COURT & ENABLING SERVICES)**

Report of the City Surveyor.

For Decision

34. **TOM & GOVERNANCE REVIEW: GUILDHALL SCHOOL OF MUSIC & DRAMA**

Report of the interim Principal of Guildhall School of Music and Drama.

For Decision

35. **TOM & GOVERNANCE REVIEW: BARBICAN CENTRE**

Report of joint Interim Managing Directors of the Barbican Centre

For Information